Summary of Consolidated Financial Results for the Fiscal Year Ended May 31, 2026
(From June 1, 2025 to May 31, 2026)
[Japanese GAAP]

July 14, 2026

Company Name: ERI Holdings Co., Ltd. Stock Exchange Listing: Tokyo
Securities Code: 6083 URL: https://www.h-eri.co.jp/
Representative: Toshihiko Umano, Representative Director and President, CEO and COO
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Planned Annual Shareholders' Meeting Date: August 27, 2026
Planned Date for Submission of Annual Securities Report: August 26, 2026
Planned Starting Date for Dividend Payments: July 31, 2026
Supplementary documents for financial results: Yes
Financial Results briefing: Yes (for institutional investors and securities analysts)

(Amounts are rounded down to the nearest million yen)

1. Consolidated Financial Results for the Fiscal Year Ended May 31, 2026 (June 1, 2025 – May 31, 2026)

(1) Consolidated Financial Results (Cumulative) (% indicates year-on-year change)

	Net Sales		Operating Profit		Ordinary Profit		Profit Attributable to Owners of Parent	
	million yen	%	million yen	%	million yen	%	million yen	%
FY 5/2026	24,704	25.0	4,943	141.7	4,973	139.5	3,146	143.2
FY 5/2025	19,765	9.7	2,045	2.7	2,076	2.8	1,293	4.9

(Note) Comprehensive Income FY 5/2026: 3,159 million yen (145.3 %) FY 5/2025: 1,287 million yen (3.7 %)

	Profit per Share	Diluted Profit per Share	Return on Equity (ROE)	Ordinary Profit / Total Assets	Operating Profit / Net Sales
	Yen	yen	%	%	%
FY 5/2026	139.41	–	42.4	32.5	20.0
FY 5/2025	56.44	–	21.4	16.7	10.4

(Reference) Equity in profits(losses) of affiliates FY 5/2026: – million yen FY 5/2025: – million yen

(Note) The Company executed a 3-for-1 stock split of its common stock effective June 1, 2026. 'Profit per share' has been calculated assuming that the stock split was executed at the beginning of the previous fiscal year.

(2) Consolidated Financial Position

	Total Assets	Net Assets	Shareholders' Equity Ratio	Net Assets per Share
	million yen	million yen	%	Yen
FY 5/2026	17,220	8,549	49.3	378.56
FY 5/2025	13,435	6,384	47.2	278.08

(Reference) Shareholders' Equity FY 5/2026: 8,497 million yen FY 5/2025: 6,342 million yen

(Note) The Company executed a 3-for-1 stock split of its common stock effective June 1, 2026. 'Net Assets per Share' has been calculated assuming that the stock split was executed at the beginning of the previous fiscal year.

(3) Consolidated Cash Flows

	Cash Flows from Operating Activities	Cash Flows from Investing Activities	Cash Flows from Financing Activities	Cash and Cash Equivalents, End of Year
	million yen	million yen	million yen	million yen
FY 5/2026	4,945	(1,312)	(1,197)	8,154
FY 5/2025	784	(852)	(866)	5,719

2. Dividends

	Dividends per Share					Total Dividends (Annual)	Dividend Payout Ratio (Consolidated)	Dividend / Net Assets (Consolidated)
	End of Q1	End of Q2	End of Q3	Fiscal Year End	Annual			
	yen	yen	yen	yen	yen	million yen	%	%
FY 5/2025	–	30.00	–	30.00	60.00	456	35.4	7.6
FY 5/2026	–	55.00	–	71.00	126.00	942	30.1	12.8
FY 5/2027 (Forecast)	–	22.00	–	22.00	44.00		30.3	

(Note) The Company executed a 3-for-1 stock split of its common stock effective June 1, 2026. Dividends for the fiscal year ended May 31, 2025 and 2026 are actual dividends declared before the stock split. The forecast dividends for the fiscal year ending May 31, 2027 are presented, reflecting the impact of the stock split.

3. Consolidated Financial Forecasts for the Fiscal Year Ending May 31, 2027 (June 1, 2026– May 31, 2027)

(% indicates year-on-year change)

	Net Sales		Operating Profit		Ordinary Profit		Profit Attributable to Owners of Parent		Profit per Share
	million yen	%	million yen	%	million yen	%	million yen	%	yen
FY 5/2027	27,000	9.3	5,330	7.8	5,330	7.2	3,280	4.2	145.32

(Note) The Company executed a 3-for-1 stock split of its common stock effective June 1, 2026. Profit per Share in the consolidated financial forecasts reflects the impact of the stock split.

* Notes

(1) Changes in significant subsidiaries during the term under review (changes in subsidiaries via share exchange causing a change in the scope of consolidation): Yes

Newly added: 3 (Name) ERI Kensa Center Co., Ltd. (Former company name: Taitoh Building-Equipment Inspection Center Co., Ltd.),
ERI Robotics Co., Ltd. (Former company name: TOMPLA Co., Ltd.)
Daiei Consultants Co., Ltd.

(2) Accounting policies, changes in accounting estimates and errors

(i) Changes in accounting policies associated with the revision of accounting standards, etc.: None
(ii) Changes in accounting policies other than (i): None
(iii) Changes in accounting estimates: None
(iv) Restatements: None

(3) Number of shares issued (common stock)

(i) Shares Outstanding (incl. treasury stock):	FY 5/2026	23,497,200 shares
	FY 5/2025	23,497,200 shares
(ii) Treasury Stock:	FY 5/2026	1,049,265 shares
	FY 5/2025	689,148 shares
(iii) Average Number of Shares Outstanding	FY 5/2026	22,570,280 shares
	FY 5/2025	22,921,215 shares

(Note) The Company executed a 3-for-1 stock split of its common stock effective June 1, 2026. For this reason, “Total number of issued shares at the end of the period”, “Total number of treasury shares at the end of the period” and “Average number of shares during the period” are calculated as if the stock split was conducted at the beginning of the previous financial year.

* This report is not subject to audit by certified public accountant or audit firm.
* Cautionary statement with respect to forward-looking statements, and other information.
The performance projections in this report are based on information currently available and significantly include uncertainty. Actual result may differ materially from these projections due to various factors.

Consolidated Financial Statements

(1) Consolidated Balance Sheet

(Unit: thousand yen)

	Previous fiscal year (As of May 31, 2025)	Reporting fiscal year (As of May 31, 2026)
Assets		
Current assets		
Cash and deposits	5,863,509	8,279,023
Accounts receivable-trade and contract assets	3,083,152	3,395,786
Work in process	320,465	341,890
Other	312,105	301,649
Total current assets	9,579,233	12,318,350
Non-current assets		
Property, plant and equipment		
Buildings	1,159,461	1,369,474
Accumulated depreciation	(668,486)	(772,531)
Accumulated impairment	(8,331)	(7,060)
Buildings, net	482,643	589,882
Tools, furniture and fixtures	624,766	743,440
Accumulated depreciation	(440,567)	(474,979)
Accumulated impairment	(149)	(149)
Tools, furniture and fixtures, net	184,049	268,312
Land	738,004	1,362,365
Leased assets	110,050	96,738
Accumulated depreciation	(59,116)	(57,738)
Leased assets, net	50,933	39,000
Other	482,701	562,263
Accumulated depreciation	(345,143)	(402,089)
Other, net	137,557	160,173
Total property, plant and equipment	1,593,189	2,419,734
Intangible assets		
Software	337,104	378,577
Goodwill	819,697	731,357
Other	6,224	5,035
Total intangible assets	1,163,026	1,114,969
Investments and other assets		
Investment securities	96,034	108,314
Guarantee deposits	567,868	590,257
Deferred tax assets	391,537	625,778
Other	44,169	42,631
Total investments and other assets	1,099,610	1,366,982
Total non-current assets	3,855,826	4,901,685
Total assets	13,435,059	17,220,036

(Unit: thousand yen)

	Previous fiscal year (As of May 31, 2025)	Reporting fiscal year (As of May 31, 2026)
Liabilities		
Current liabilities		
Short-term borrowings	250,246	250,658
Current portion of long-term borrowings	915,001	602,280
Accounts payable – other	707,314	850,672
Accrued expenses	1,054,860	1,346,712
Income taxes payable	465,585	1,451,870
Contract liabilities	1,049,259	1,112,040
Lease obligations	21,205	17,238
Other	377,983	632,518
Total current liabilities	4,841,457	6,263,990
Non-current liabilities		
Long-term borrowings	1,323,085	1,519,825
Retirement benefit liability	161,698	165,335
Long-term accounts payable – other	575,506	568,459
Deferred tax liabilities	23,604	120,829
Lease obligations	41,292	29,600
Other	84,045	2,111
Total non-current liabilities	2,209,233	2,406,161
Total liabilities	7,050,690	8,670,152
Net assets		
Shareholders' equity		
Share capital	992,784	992,784
Capital surplus	42,236	42,236
Retained earnings	5,657,041	8,163,994
Treasury shares	(345,454)	(700,439)
Total shareholders' equity	6,346,607	8,498,575
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	(4,226)	(656)
Total accumulated other comprehensive income	(4,226)	(656)
Non-controlling interests	41,988	51,964
Total net assets	6,384,369	8,549,884
Total liabilities and net assets	13,435,059	17,220,036

(2) Consolidated Statements of Income and Comprehensive Income
Consolidated Statement of Income

(Unit: thousand yen)

	Previous fiscal year (From June 1, 2024 to May 31, 2025)	Reporting fiscal year (From June 1, 2025 to May 31, 2026)
Net sales	19,765,494	24,704,390
Cost of sales	13,355,015	15,434,438
Gross profit	6,410,478	9,269,952
Selling, general and administrative expenses	4,364,709	4,326,162
Operating profit	2,045,768	4,943,790
Non-operating income		
Interest income	3,137	12,670
Interest on securities	4,270	7,386
Dividend income of insurance	9,485	8,791
Commission income	1,499	1,448
Insurance claim income	23,263	16,299
Rent revenue	5,257	5,082
Subsidy income	15,010	9,108
Miscellaneous income	15,938	12,637
Total non-operating income	77,862	73,424
Non-operating expenses		
Interest expenses	19,385	32,102
Compensation for damage	11,628	-
Miscellaneous loss	15,954	11,198
Total non-operating expenses	46,967	43,300
Ordinary profit	2,076,662	4,973,914
Extraordinary income		
Gain on sale of non-current assets	2,136	356
Gain on sale of investment securities	11,033	-
Gain on bargain purchase	-	94,646
Gain on sale of shares of subsidiaries and associates	23,303	-
Total extraordinary income	36,472	95,003
Extraordinary losses		
Loss on sale of non-current assets	1,369	-
Impairment losses	-	164,928
Loss on retirement of non-current assets	-	18,748
Loss on cancellation of leases	1,496	-
Compensation for damage	-	97,702
Total extraordinary losses	2,865	281,379
Profit before income taxes	2,110,269	4,787,537
Income taxes – current	813,445	1,867,969
Income taxes – deferred	(1,438)	(236,155)
Total income taxes	812,007	1,631,814
Profit	1,298,262	3,155,723
Profit attributable to non-controlling interests	4,541	9,144
Profit attributable to owners of parent	1,293,720	3,146,578

Consolidated Statement of Comprehensive Income

(Unit: thousand yen)

	Previous fiscal year (From June 1, 2024 to May 31, 2025)	Reporting fiscal year (From June 1, 2025 to May 31, 2026)
Profit	1,298,262	3,155,723
Other comprehensive income		
Valuation difference on available-for-sale securities	(10,277)	3,570
Total other comprehensive income	(10,277)	3,570
Comprehensive income	1,287,984	3,159,294
Comprehensive income attributable to:		
Comprehensive income attributable to owners of parent	1,283,446	3,150,148
Comprehensive income attributable to non-controlling interests	4,538	9,145

(3) Consolidated Statement of Cash Flows

(Unit: thousand yen)

	Previous fiscal year (From June 1, 2024 to May 31, 2025)	Reporting fiscal year (From June 1, 2025 to May 31, 2026)
Cash flows from operating activities		
Profit before income taxes	2,110,269	4,787,537
Depreciation	238,226	273,830
Impairment losses	-	164,928
Amortization of goodwill	160,019	210,012
Gain on bargain purchase	-	(94,646)
Loss (gain) on sale of investment securities	(11,033)	-
Interest income	(3,137)	(12,670)
Interest income on securities	(4,270)	(7,386)
Interest expenses	19,385	32,102
Loss (gain) on sale of non-current assets	(766)	(356)
Compensation for damage	11,628	97,702
Subsidy income	(15,010)	(9,108)
Decrease (increase) in trade receivables and contract assets	(1,365,922)	(250,178)
Decrease (increase) in inventories	(25,031)	(6,817)
Loss (gain) on sale of shares of subsidiaries and associates	(23,303)	-
Loss on retirement of non-current assets	-	18,748
Increase (decrease) in accounts payable - other	96,666	58,609
Increase (decrease) in long-term accounts payable - other	(875)	(42,756)
Increase (decrease) in accrued expenses	80,916	272,151
Increase (decrease) in contract liabilities	84,881	62,561
Increase (decrease) in deposits received	67,661	108,418
Other, net	42,239	177,379
Subtotal	1,462,544	5,840,061
Interest and dividends received	3,217	12,797
Interest paid	(18,747)	(33,841)
Compensation paid for damage	(11,628)	-
Subsidies received	15,010	9,108
Income taxes (paid) refund	(665,793)	(882,947)
Net cash provided by (used in) operating activities	784,602	4,945,178
Cash flows from investing activities		
Purchase of investment securities	(100,794)	-
Proceeds from sale of investment securities	100,794	100
Purchase of shares of subsidiaries resulting in change in scope of consolidation	(723,565)	(553,744)
Payments for sale of shares of subsidiaries resulting in change in scope of consolidation	(73,243)	-
Purchase of non-current assets	(381,323)	(760,455)
Proceeds from sale of non-current assets	100,897	16,420
Decrease (increase) in time deposits	281,429	22,596
Payments of guarantee deposits	(60,729)	(140,588)
Proceeds from refund of guarantee deposits	13,685	110,678
Other, net	(9,245)	(7,841)
Net cash provided by (used in) investing activities	(852,095)	(1,312,835)
Cash flows from financing activities		
Net increase (decrease) in short-term borrowings	260,246	411
Proceeds from long-term borrowings	550,000	900,000
Repayments of long-term borrowings	(980,254)	(1,030,153)
Redemption of bonds	-	(50,000)
Dividends paid	(458,464)	(638,990)
Dividends paid to non-controlling interests	(4,173)	(2,100)
Purchase of treasury shares	(216,415)	(354,984)
Other, net	(16,947)	(21,415)
Net cash provided by (used in) financing activities	(866,007)	(1,197,232)
Net increase (decrease) in cash and cash equivalents	(933,500)	2,435,110
Cash and cash equivalents at beginning of period	6,653,088	5,719,588
Cash and cash equivalents at end of period	5,719,588	8,154,699