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Securities code: 6083

August 12, 2025

(Commencement Date of Electronic Provision Measures: August 5, 2025)

To Shareholders with Voting Rights:

Toshihiko Umano
Representative Director and
President
ERI Holdings Co., Ltd.
8-10-24 Akasaka, Minato-ku,
Tokyo, Japan

**NOTICE OF
THE 12th ANNUAL GENERAL MEETING OF SHAREHOLDERS**

Dear Shareholders:

We would like to express our appreciation for your continued support and patronage.

We hereby inform you that the 12th Annual General Meeting of Shareholders of ERI Holdings Co., Ltd. (the “Company”) will be held as described below.

You may exercise your voting rights in writing or via the internet in advance instead of attending the General Meeting of Shareholders in person. Please review the attached Reference Documents for the General Meeting of Shareholders and exercise your voting rights by 5:30 p.m. Japan time on Wednesday, August 27, 2025, by following the “Guide to Exercising Voting Rights” on pages 4 and 5 (available in Japanese only).

In convening this General Meeting of Shareholders, the Company has taken electronic provision measures. Matters to be provided electronically are posted on the following website on the internet under the “Notice of the 12th Annual General Meeting of Shareholders.”

[The Company’s website]

https://www.h-eri.co.jp/en/shareholders_meeting.html

In addition to the above, the matters to be provided electronically are available on the following website on the internet.

[Tokyo Stock Exchange website] (Listed Company Search)

<https://www2.jpx.co.jp/tseHpFront/JJK020010Action.do?Show=Show> (available in Japanese only)

Please access the Tokyo Stock Exchange website above, enter and search for the Company’s name or securities code “6083,” and select “Basic information” followed by “Documents for public inspection/PR information” to review.

[Soukai Portal] (Sumitomo Mitsui Trust Bank, Limited)

<https://www.soukai-portal.net> (available in Japanese only)

Please scan the QR code on the enclosed voting form or access the above URL and enter your ID and password (please refer to the information on page 5). (available in Japanese only)

- 1. Date and Time:** Thursday, August 28, 2025 at 10:00 a.m. Japan time
(Reception starts at 9:00 a.m.)
- 2. Place:** 3rd Floor, Cosmos Hall, Toshi Center Hotel Tokyo
2-4-1 Hirakawa-cho, Chiyoda-ku, Tokyo, Japan

3. Meeting Agenda:

- Matters to be reported:**
1. The Business Report and Consolidated Financial Statements for the Company's 12th Fiscal Year (June 1, 2024 - May 31, 2025) and results of audits by the Accounting Auditor and the Audit & Supervisory Board of the Consolidated Financial Statements
 2. Non-consolidated Financial Statements for the Company's 12th Fiscal Year (June 1, 2024 - May 31, 2025)

Proposals to be resolved:

Proposal 1: Election of Six Directors

Proposal 2: Election of Four Audit & Supervisory Board Members

4. Matters related to the Exercise of Voting Rights

- If neither approval nor disapproval is indicated for the proposal, your vote will be treated as an affirmative vote.
 - If you exercise your voting rights both via the voting rights exercise form and via the internet, the vote via the internet will be deemed to be the valid vote.
 - If you exercise your voting rights more than once via the internet, the last vote exercised will be deemed to be the valid vote.
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- When attending the meeting, please submit the enclosed voting rights exercise form at the reception desk.
 - Please bring this Notice with you to the meeting to save paper resources.
 - Pursuant to the provisions of laws and regulations and Article 17 of the Company's Articles of Incorporation, the following matters among the matters to be provided electronically* have been posted on the Company and the Tokyo Stock Exchange websites, as well as the Soukai Portal and are not included in this Notice. The Audit & Supervisory Board Members and the Accounting Auditor audited the documents required to be audited, including the following matters.
 - "The System to Ensure Appropriateness of Business and Status of Operation Thereof" in the Business Report
 - "Notes to Non-consolidated Financial Statements"
 - "Notes to Consolidated Financial Statements"
 - Any revisions to the matters to be provided electronically will be posted on the Company and Tokyo Stock Exchange websites and the Soukai Portal above*.
 - The Cool Biz casual dress code will be adopted at the meeting. Shareholders are also encouraged to dress casually when attending the meeting.
 - Any future changes in the operation method before the date of this meeting will be posted on the Company's website above.
 - We will not offer souvenirs to shareholders attending the meeting. We appreciate your understanding.
(* available in Japanese only)

Reference Documents for the General Meeting of Shareholders

Proposals and References

Proposal 1: Election of Six Directors

The terms of office of all six Directors will expire at the conclusion of this General Meeting of Shareholders. Accordingly, the Company proposes the election of six Directors. The candidates for Director are as follows:

No.	Name (Date of birth)	Career summary and positions, responsibilities, and significant concurrent positions at the Company	Number of shares of the Company held
1	Akiyo Masuda (July 28, 1958) [Reappointment]	<p>April 2003 Joined Japan ERI Co., Ltd.</p> <p>July 2003 Executive Officer of Japan ERI Co., Ltd.</p> <p>May 2004 Representative Director and President of Japan Housing Warranty Co., Ltd. (currently ERI Solution Co., Ltd.)</p> <p>June 2005 Director of Japan ERI Co., Ltd.</p> <p>August 2012 Representative Senior Executive Director of Japan ERI Co., Ltd.</p> <p>August 2012 Director of ERI Solution Co., Ltd.</p> <p>December 2013 Representative Senior Executive Director, Head of Corporate Planning Group of the Company</p> <p>August 2015 Representative Director and President of the Company</p> <p>August 2015 Director of Japan ERI Co., Ltd.</p> <p>March 2017 Director of EPA System Inc.</p> <p>November 2017 Director of Jyutaku Seinou Hyouka Center Co., Ltd.</p> <p>August 2018 Director of Tokyo Bldg-Tech Center Co., Ltd.</p> <p>August 2020 Director of ERI Solution Co., Ltd.</p> <p>September 2020 Director of Sakoken Co., Ltd.</p> <p>June 2021 Director of Kozo Sogo Research and Development Inc. (incumbent)</p> <p>August 2021 Representative Director and Chairperson of ERI Solution Co., Ltd.</p> <p>August 2021 Director and Chairperson of the Company (incumbent)</p> <p>October 2023 Director of Asia Consultant Corporation (incumbent)</p> <p>May 2024 Director and Chairperson of ERI Solution Co., Ltd. (incumbent)</p> <p>June 2024 Director of Fukuda Hydrologic Center Co., Ltd. (incumbent)</p> <p>June 2024 Director of Forest Realize Co., Ltd. (incumbent)</p> <p>June 2024 Director of Kokudo Engineering Consultants. Co., Ltd. (incumbent)</p> <p>June 2024 Director of Douken Consultant Corporation (incumbent)</p> <p>June 2024 Director of Nikken Consultant Co., Ltd. (incumbent)</p> <p>January 2025 Director of Hanada Sekkei Corporation (incumbent)</p> <p>June 2025 Director of Taitoh Building-Equipment Inspection Center Co., Ltd. (currently ERI Kensa Center Co., Ltd.) (incumbent)</p>	29,900
<p>[Reason for nomination as candidate for Director]</p> <p>Mr. Akiyo Masuda has been responsible for corporate planning and management of Japan ERI Co., Ltd., the Group's core business company. He has also served as Representative Director of that company, as well as of several key subsidiaries, and has held the position of Representative Director and President of the Company. Currently, he concurrently serves as Director at Group companies in the infrastructure and stock-related field, which the Group aims to expand. Mr. Masuda has a wealth of operational experience related to the Group's business in general and broad knowledge of management. The Company therefore believes that he can continue to sufficiently fulfill his role in important decision-making and oversight of business execution of the Board of Directors.</p>			

No.	Name (Date of birth)	Career summary and positions, responsibilities, and significant concurrent positions at the Company	Number of shares of the Company held
2	Toshihiko Umano (March 15, 1964) [Reappointment]	January 2002 Joined Japan ERI Co., Ltd. November 2002 Executive Officer of Japan ERI Co., Ltd. April 2003 Senior Executive Officer of Japan ERI Co., Ltd. June 2005 Director of Japan ERI Co., Ltd. June 2009 Managing Director of Japan ERI Co., Ltd. August 2012 Representative Senior Executive Director of Japan ERI Co., Ltd. December 2013 Representative Senior Executive Director of the Company August 2015 Director of the Company August 2015 Representative Director and President of Japan ERI Co., Ltd. August 2021 Representative Director and President of the Company (incumbent) August 2021 Director of Tokyo Bldg-Tech Center Co., Ltd. (incumbent) August 2021 Representative Director and Chairperson of Japan ERI Co., Ltd. (incumbent) September 2021 Director of Jyutaku Seinou Hyouka Center Co., Ltd. (incumbent) September 2021 Director of Sakoken Co., Ltd. (incumbent)	24,100
[Reason for nomination as candidate for Director] Mr. Toshihiko Umano has served as Representative Director and President of Japan ERI Co., Ltd., the Group's core business company, after serving as heads of each division. In August 2021, he assumed the position of Representative Director and President of the Company and has since concurrently served as Director at companies responsible for the Group's core business. Mr. Umano has a wealth of operational experience related to the Group's core business and its overall operations, along with broad knowledge of management. The Company therefore believes that he can continue to sufficiently fulfill his role in important decision-making and oversight of business execution of the Board of Directors.			

No.	Name (Date of birth)	Career summary and positions, responsibilities, and significant concurrent positions at the Company		Number of shares of the Company held
3	Tetsuji Takenouchi (April 8, 1964) [Reappointment]	November 2011	Joined Japan ERI Co., Ltd.	10,200
		November 2011	Director of ERI Solution Co., Ltd.	
		September 2012	Managing Director of ERI Solution Co., Ltd.	
		August 2015	Executive Officer, Head of Corporate Planning Group of the Company	
		August 2017	Director, Head of Corporate Planning Group of the Company	
		November 2017	Director, Head of Corporate Planning Group and Head of Investor Relations and Public Relations Group of the Company	
		August 2019	Managing Director, Head of Corporate Planning Group and Head of Investor Relations and Public Relations Group of the Company	
		August 2021	Director of EPA System Inc. (incumbent)	
		August 2021	Representative Director and Vice President, Head of Corporate Planning Group of the Company (incumbent)	
		[Reason for nomination as candidate for Director] Mr. Tetsuji Takenouchi has served as Managing Director of ERI Solution Co., Ltd., which is responsible for the Group’s infrastructure and stock-related field, both of which the Company seeks to expand, and assumed the position of Director of the Company in August 2017 and Representative Director and Vice President of the Company in August 2021. Mr. Takenouchi has a wealth of operational experience related to the Group’s each business field and broad knowledge of management. The Company therefore believes that he can continue to sufficiently fulfill his role in important decision-making and oversight of business execution of the Board of Directors.		
4	Takehiro Shoji (October 12, 1964) [Reappointment]	August 2004	Joined Japan ERI Co., Ltd.	8,400
		May 2010	Managing Director of ERI Academy Co., Ltd.	
		August 2015	General Manager of Sapporo Branch of Japan ERI Co., Ltd.	
		November 2017	Representative Director and President of Jyutaku Seinou Hyouka Center Co., Ltd.	
		November 2017	Executive Officer of the Company	
		June 2020	Executive Officer, Deputy General Manager of Business Management Division of Japan ERI Co., Ltd.	
		August 2020	Director, General Manager of Business Management Division of Japan ERI Co., Ltd.	
		August 2021	Director of the Company (incumbent)	
		August 2021	Representative Director and President of Japan ERI Co., Ltd. (incumbent)	
		[Reason for nomination as candidate for Director] Mr. Takehiro Shoji has served as Representative Director and President of Jyutaku Seinou Hyouka Center Co., Ltd., which mainly handles detached houses that are one of the Group’s core businesses, and assumed the position of Representative Director and President of Japan ERI Co., Ltd., a core business company, in August 2021. Mr. Shoji has a wealth of operational experience related to the Group’s core business and broad knowledge of management. The Company therefore believes that he can continue to sufficiently fulfill his role in important decision-making and oversight of business execution of the Board of Directors.		

No.	Name (Date of birth)	Career summary and positions, responsibilities, and significant concurrent positions at the Company		Number of shares of the Company held
5	Shinichiro Yamamiya (February 4, 1970) [Reappointment] [Outside] [Independent]	April 1995	Registered as an attorney	0
		January 2006	Joined Shin-Tokyo Sohgo Law Office	
		June 2006	Partner of Shin-Tokyo Law Office	
		June 2006	Outside Audit & Supervisory Board Member of Japan ERI Co., Ltd.	
		October 2007	Partner of Bingham McCutchen Murase, Sakai Mimura Aizawa-Foreign Law Joint Enterprise	
		December 2013	Outside Audit & Supervisory Board Member of the Company	
		April 2015	Partner of TMI Associates (incumbent)	
		June 2015	Outside Audit & Supervisory Board Member of Genki Sushi Co., Ltd.	
		August 2015	Outside Director of the Company (incumbent)	
		June 2023	Outside Audit & Supervisory Board Member of Prudential Holding of Japan, Inc. (incumbent)	
[Reason for nomination as candidate for Outside Director and summary of expected roles] Mr. Shinichiro Yamamiya has a high level of expertise as an attorney, as well as broad knowledge of corporate management cultivated through his professional practice in areas including corporate legal affairs and business restructuring. The Company therefore believes that he can continue to strengthen the function of overseeing business execution of the Board of Directors and provide advice from a wide range of perspectives.				
6	Yurika Yokoyama (August 8, 1962) [Reappointment] [Outside] [Independent]	April 1993	Research Associate at College of Arts and Sciences, The University of Tokyo	0
		April 2009	Associate Professor at Graduate School of Arts and Sciences, The University of Tokyo	
		August 2015	Professor at Graduate School of Arts and Sciences, The University of Tokyo (incumbent)	
		August 2023	Outside Director of the Company (incumbent)	
[Reason for nomination as candidate for Outside Director and summary of expected roles] Ms. Yurika Yokoyama is an academic expert on architecture with an advanced and broad range of expertise cultivated through architecture, urban planning, and interdisciplinary research in these fields, as well as extensive knowledge of human resource development through college education. The Company therefore believes that it can obtain professional and wide-ranging advice from her on the Group's businesses and human resource development. With respect to corporate management as well, the Company believes that she can continue to strengthen the function of overseeing business execution of the Board of Directors based on her experience as an officer and head of organizations inside and outside of the university.				

- Notes:
1. Mr. Shinichiro Yamamiya and Ms. Yurika Yokoyama are candidates for Outside Director.
 2. There is no relationship of special interest between each candidate for Director and the Company.
 3. The Company has registered Mr. Shinichiro Yamamiya and Ms. Yurika Yokoyama as independent officers set forth by the rules of the Tokyo Stock Exchange. If their election as Director is approved at this General Meeting of Shareholders, the Company plans to maintain their registration as independent officers.
 4. Mr. Shinichiro Yamamiya will have served as Outside Director of the Company for ten years as of the conclusion of this Annual General Meeting of Shareholders. Mr. Yamamiya had also served as Outside Audit & Supervisory Board Member of the Company and Japan ERI Co., Ltd.
 5. Ms. Yurika Yokoyama will have served as Outside Director of the Company for two years as of the conclusion of this Annual General Meeting of Shareholders.
 6. The Company has entered into an agreement with Mr. Shinichiro Yamamiya and Ms. Yurika Yokoyama to limit their liability for damage prescribed in Article 423, Paragraph 1 of the Companies

Act pursuant to the provisions of Article 427, Paragraph 1 of the same Act. The maximum amount of liability for damage under the agreement is 7 million yen or the minimum amount stipulated in Article 425, Paragraph 1 of the Companies Act, whichever is higher. If their election as Director is approved at this General Meeting of Shareholders, the agreement will continue to be in effect.

7. The Company has entered into a directors and officers liability insurance contract with an insurance company. The contract covers damage that may arise due to the insured assuming liability for their execution of duties or receiving a claim for the pursuit of such liability. If the candidates assume their respective offices of Director, each of them will be insured under the contract. The Company also plans to renew the contract with the same content at the next renewal.
8. The number of shares of the Company held indicates that as of May 31, 2025.

Proposal 2: Election of Four Audit & Supervisory Board Members

The terms of office of all four Audit & Supervisory Board Members will expire at the conclusion of this General Meeting of Shareholders. Accordingly, the Company proposes the election of four Audit & Supervisory Board Members.

The Company has obtained approval for this proposal from the Audit & Supervisory Board.

The candidates for Audit & Supervisory Board Member are as follows:

No.	Name (Date of birth)	Career summary and positions, and significant concurrent positions at the Company		Number of shares of the Company held
1	Takao Izumo (June 13, 1960) [New appointment]	June 2002	Joined Japan ERI Co., Ltd.	6,500
		August 2010	Executive Officer, General Manager of Building Confirmation Planning Department of Japan ERI Co., Ltd.	
		December 2010	Executive Officer, General Manager of Building Confirmation Planning Department and General Manager of Building Confirmation Management Department of Japan ERI Co., Ltd.	
		June 2011	Executive Officer, Deputy General Manager of Building Confirmation and Inspection Division and General Manager of Building Confirmation Management Department of Japan ERI Co., Ltd.	
		August 2015	Director, Deputy General Manager of Building Confirmation and Inspection Division and General Manager of Building Confirmation Management Department of Japan ERI Co., Ltd.	
		August 2017	Director, General Manager of Fukuoka Branch of Japan ERI Co., Ltd.	
		August 2020	Director, General Manager of Housing Performance Evaluation Division of Japan ERI Co., Ltd. (incumbent)	
		August 2023	Director of ERI Academy Co., Ltd. (incumbent)	
[Reason for nomination as candidate for Audit & Supervisory Board Member] Mr. Takao Izumo has served as the head of the building confirmation and inspection division and the housing performance evaluation division, and the same as Director of Japan ERI Co., Ltd., the Group’s core business company, where he gained a wealth of experience in the operation and management of the core business as well as broad knowledge of architectural technology and building regulations. The Company therefore believes that he can appropriately perform the audit function, offering a neutral and objective perspective grounded in an actual business conditions.				

No.	Name (Date of birth)	Career summary and positions, and significant concurrent positions at the Company		Number of shares of the Company held
2	Masaru Nishimura (February 25, 1973)	October 2000	Registered as an attorney Joined Seiwa Kyodo Law Office	0
	[Reappointment]	October 2006	Partner of Seiwa Kyodo Law Office	
[Outside]	June 2015	Outside Audit & Supervisory Board Member of Unozawa-gumi Iron Works, Limited (incumbent)		
[Independent]	August 2015	Outside Audit & Supervisory Board Member of the Company (incumbent)		
	August 2015	Audit & Supervisory Board Member of Japan ERI Co., Ltd. (incumbent)		
	September 2018	Partner of Comm & Path Law Office (incumbent)		
[Reason for nomination as candidate for Outside Audit & Supervisory Board Member] Mr. Masaru Nishimura has broad knowledge of corporate management cultivated through his professional practice in areas including corporate legal affairs and business restructuring, along with a high level of expertise as an attorney. The Company therefore believes that he can adequately fulfill his duties as an Outside Audit & Supervisory Board Member by conducting audits from a neutral and objective perspective, thereby contributing to the promotion of sound corporate management.				
3	Mari Nakanishi (June 13, 1980)	April 2005	Joined ChuoAoyama PricewaterhouseCoopers	0
	[New appointment]	January 2006	Joined Shin Nihon & Co. (currently Ernst & Young ShinNihon LLC)	
[Outside]	January 2009	Joined HSK Consulting Co., Ltd. (currently Reiwa Accounting Holdings Co., Ltd.)		
[Independent]	August 2012	Managing Director of Mari Nakanishi Accounting Office (incumbent)		
	July 2021	Senior Partner of Akahoshi Audit Corporation (incumbent)		
	July 2022	Supervisory Director of Shimizu Private Reit, Inc. (incumbent)		
	June 2024	Outside Director (Audit and Supervisory Committee Member) of KAPPA-CREATE CO., LTD. (incumbent)		
[Reason for nomination as candidate for Outside Audit & Supervisory Board Member] Ms. Mari Nakanishi has broad knowledge of corporate management cultivated through her experience as an Accounting Auditor, along with a high level of expertise in finance and accounting as a certified public accountant. The Company therefore believes that she can adequately fulfill her duties as an Outside Audit & Supervisory Board Member by conducting audits from a neutral and objective perspective, thereby contributing to the promotion of sound corporate management.				

No.	Name (Date of birth)	Career summary and positions, responsibilities, and significant concurrent positions at the Company		Number of shares of the Company held
4	Toshihiko Sekino (June 17, 1975) [New appointment] [Outside] [Independent]	October 2001	Joined Asahi Audit Corporation (currently KPMG AZSA LLC)	0
		December 2007	Joined Crowe Toyo & Co.	
		February 2018	Joined TOMY Company, Ltd.	
		September 2021	Joined Nitto Denko Corporation	
		August 2024	Partner of Sincere Audit & Co. (incumbent)	
		[Reason for nomination as candidate for Outside Audit & Supervisory Board Member] Mr. Toshihiko Sekino has broad knowledge of corporate management cultivated through his experience as an Accounting Auditor and his involvement in internal audits at business companies, along with a high level of expertise in finance and accounting as a certified public accountant. The Company therefore believes that he can adequately fulfill his duties as an Outside Audit & Supervisory Board Member by conducting audits from a neutral and objective perspective, thereby contributing to the promotion of sound corporate management.		

- Notes:
1. Mr. Masaru Nishimura, Ms. Mari Nakanishi, and Mr. Toshihiko Sekino are candidates for Outside Audit & Supervisory Board Member.
 2. There is no relationship of special interest between each candidate for Audit & Supervisory Board Member and the Company.
 3. The Company has registered Mr. Masaru Nishimura as an independent officer set forth by the rules of the Tokyo Stock Exchange. If the election of Mr. Masaru Nishimura, Ms. Mari Nakanishi, and Mr. Toshihiko Sekino as Audit & Supervisory Board Member is approved at this General Meeting of Shareholders, the Company plans to register them as independent officers.
 4. Mr. Masaru Nishimura will have served as Outside Audit & Supervisory Board Member of the Company for ten years as of the conclusion of this Annual General Meeting of Shareholders.
 5. The Company has entered into an agreement with Mr. Masaru Nishimura to limit his liability for damage prescribed in Article 423, Paragraph 1 of the Companies Act pursuant to the provisions of Article 427, Paragraph 1 of the same Act. The maximum amount of liability for damage under the agreement is 7 million yen or the minimum amount stipulated in Article 425, Paragraph 1 of the Companies Act, whichever is higher. If his election as Audit & Supervisory Board Member is approved at this General Meeting of Shareholders, the agreement will continue to be in effect. If the election of Mr. Takao Izumo, Ms. Mari Nakanishi, and Mr. Toshihiko Sekino as Audit & Supervisory Board Member is approved at this General Meeting of Shareholders, the Company plans to enter into agreements with the same content with each of them.
 6. The Company has entered into a directors and officers liability insurance contract with an insurance company. The contract covers damage that may arise due to the insured assuming liability for their execution of duties or receiving a claim for the pursuit of such liability. If the candidates assume their respective offices of Audit & Supervisory Board Member, each of them will be insured under the contract. The Company also plans to renew the contract with the same content at the next renewal.
 7. The number of shares of the Company held indicates that as of May 31, 2025.

■Reference: Skills Matrix of the Board of Directors

The following table shows the knowledge, experience, and expertise that the Company particularly expects the candidates for Director and the Audit & Supervisory Board Member to possess.

[Views on the skills of Directors and Audit & Supervisory Board Members]

The Group is a corporate group whose core consists of third-party professional institutions mainly engaged in the field of architecture. Accordingly, for the Board of Directors to appropriately fulfill its roles, the Board of Directors as a whole must possess the skills required in light of the Group's business content, business development, and governance system, among other aspects. First of all, it is necessary for Directors and Audit & Supervisory Board Members to be familiar with the Group's business content and its nature, and to have knowledge about business-related technologies to appropriately make decisions on and oversee the Company's important business execution. In addition, skills related to corporate management, finance and accounting, legal affairs, risk management, etc. serve as a basis for all business executions and oversight. Human resource development skills are also important in light of the Group's medium- to long-term management plan, management strategy, management issues and other factors.

The Company considers that the candidates for Director and Audit & Supervisory Board Members as a whole have a good balance of such knowledge, experience, and expertise, and are also adequate in terms of size.

Name	Position and title (tentative)	Corporate management	Industry and business	Business related skill	Human resource development	Finance and accounting	Legal affairs and risk management
Akiyo Masuda	Director and Chairperson	●	●	●	●		
Toshihiko Umano	Representative Director and President	●	●		●	●	
Tetsuji Takenouchi	Representative Director and Vice President	●	●	●		●	
Takehiro Shoji	Director	●	●	●	●		
Shinichiro Yamamiya	Outside Director	●					●
Yurika Yokoyama	Outside Director		●	●	●		
Takao Izumo	Audit & Supervisory Board Member	●	●	●			
Masaru Nishimura	Outside Audit & Supervisory Board Member	●					●
Mari Nakanishi	Outside Audit & Supervisory Board Member	●				●	
Toshihiko Sekino	Outside Audit & Supervisory Board Member	●				●	

Note: The above table does not show all knowledge, experience, and expertise of each candidate for Director and Audit & Supervisory Board Member.